

taken to the shareholders of REL (they include the institutional investors), who may have asked the relevant questions around the need to merge a

shell company into Reliance Power Limited.

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The most important question, however, is what kind of conviction does RPL carry in its promise to build 12 mighty power plants across the country simultaneously - something that no company in the private or public sector has been able to do so far. The company will have to spend an estimated Rs 955,910 million on them. Thanks to Sebi requirements, the company's declaration of the risk factors virtually admits that there is a big, big question mark against it being able to achieve these grand targets. As far as its human resource needs are concerned, the draft red herring prospectus admits that: "All of our key management personnel are deputed to us and the prospect that their engagements at Reliance Power may be temporary may cause them to be presented with a more serious conflict of interest in considering affiliate transactions than if they were permanently employed by us".

'HC had all

material facts'

KOLKATA, Oct. 25: The Statesman sent questions to Mr Anil Ambani on the merger approved by the High Court of Bombay and the risks inherent in putting up 12 power projects at the same time. Here are the questions, and the answers received from a spokesperson of Reliance Power Limited. Q: Was the High Court told that the intent of the merger would be to go for an IPO when you sought its approval for the amalgamation of RPUPL and RPL in July 2007?

A: The order sanctioning the amalgamation was passed by the Honourable High Court after all the material facts into consideration for the purposes of passing such an order.

Q: The ADA Group has embarked on 12 power projects but there seem to be no firm commitments for access to coal or gas or fuel for these projects. Is this not a major impediment to successful project implementation?

A: The statement that there seem to be no firm commitments for access to coal or gas as fuel all 12 projects (sic) is based on incorrect premise. Kindly refer project wise details of fuel supply arrangements commencing on page 69 of DRHP. You will also note that four out of the said 12 projects are Hydro Projects.

Tomorrow: A tale of risk factors

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